Document 245

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Case 2:20-cv-01761-CDS-CLB

1	Exhibit No.	Description	Bates/Pages							
2	Supplement to Exhibit 76	Selected Excerpts from Oct. 6, 2023 Deposition of Dominique Day, Esq.	Pages 60, 61, 65, 67, 72, 81-83, 103-104, 108, 114-115, 124, 143							
4	DATED this 28th day of August, 2024.									
5 6	COOK & KELESIS, LTD.									
7	Mara Cookla									
8	By: Marc Cook/s MARC P. COOK, ESQ.									
9	Nevada Bar No. 004574 517 South Ninth Street Las Vegas, Nevada 89101 Attorneys for Plaintiff, LaTesha Watson									
10										
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12										
13	CEDTIFICATE OF CEDVICE									
14	CERTIFICATE OF SERVICE									
15	I HEREBY CERTIFY that I am an employee of Cook & Kelesis, and that, on this 28th day									
16	of August, 2024, I caused to be served via the Court's e-filing/e-service system the above and									
17	foregoing Plaintiff's Exhibits to Motions for Partial Summary Judgment by electronically serving									
18	all parties via th	e Court's CM/ECF system:								
19	Sherrill Grotheer/s									
20	An Employee of Cook & Kelesis, Ltd.									
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22										
23										

Supplement to EXHIBIT 76

2:20-cv-01761-CDS-BNW

WATSON

VS

CTY OF HENDERSON, et al.

Virtual Videotaped Deposition Of:

DOMINIQUE DAY, ESQ.

October 06, 2023



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Nevada Firm No. 088F

Dominique Day, Esq.

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1 general background and context in this case 2 pertaining to the glass cliff phenomenon and 3 counterstereotype penalties that you will utilize in forming your opinions? 4 Yes, they are. I guess to be specific, 5 A. these are, you know, we're detailing the scientific 6 7 basis here, these paragraphs refer to peer reviewed research setting forth these various phenomena, 8 counterstereotype penalty, glass cliff, precarity of 9 10 leadership, so this is like a scientific framework 11 for a lot of what comes later. 12 That's right. Yeah, that really was my 0. 13 next question, these paragraphs provide sort of a 14 survey of the glass cliff phenomenon based on the 15 science research that you've reviewed? A. That's correct. 16 Yeah. Okay. But again, these paragraphs, 17 0. and again I'm just referring to paragraph 16 through 18 19 23, I know you will apply them to Dr. Watson later, but just these paragraphs here, these are providing 20 21 the general context and background, you are not 22 offering any opinions specifically in these 23 paragraphs about Dr. Watson; correct? 24 MR. COOK: Excuse me, I'm sorry. Object. Again, it's a vague and unintelligible question. 25

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- think it also misstates the previous testimony. I assume the answer is the same. If you want to go through the same kind of circular thing again, Rick, that's fine but can she just answer that it was the same as the above or what are we doing here?

 BY MR. GORDON:
- Q. Yeah, I mean, I think we're on the same place. I mean, I don't see Dr. Watson specifically referencing these paragraphs by name. Is that accurate?
- Α. Well, maybe this is very -- I could tell you my legal training, right. This is sort of like the rule, right. So these specific studies, this scientific analysis, this scientific framework has been selected because of its relevance and its pertinent to the claims in this case. So Dr. -- the various discovery and the facts of the case are grappled with later in the report, but this is the area where the rule, the scientific evidence, the scientific basis for the opinions about specifically Dr. Watson's situation and the City of Henderson's situation is set forth. So it's hard for me, I know what you're trying to say but it's really hard for me to see it as separate from Dr. Watson since the whole thing was different, it was a different

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1 support a glass cliff, this glass cliff phenomenon? 2 Yes, there are. I'm sure there are. seen some of that. I -- but I'm also aware -- well, 3 4 have I answered your question? 5 Q. Yes. So you are aware of people who 6 disagree with you that there isn't sufficient 7 evidence to support the glass cliff phenomenon. Who 8 are they by name if you know any of those 9 individuals who disagree with you? 10 Α. I wouldn't be able to tell you by name. The research that we do actually involves pulling in 11 12 already -- so I am not doing all the original 13 research, I usually rely on research that exist, 14 that's peer reviewed, that's credible and reliable 15 to support the phenomenon that we see -- that I see 16 in our work. And so as you probably know, I'm not a 17 psychologist, I'm not a researcher. I leverage and I use research frameworks. But I certainly have 18 seen that there are some researchers that do 19 20 disagree. 21 Okay. And have you reviewed that 22

- Q. Okay. And have you reviewed that literature, the literature of researchers and scholars that disagree with you about glass cliff phenomenon?
 - A. Oh, yeah. Absolutely. I think if I had

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- Q. Okay. So you've reviewed some of this oppositional research, Ms. Day, but as you sit here today you don't remember any of the authors who authored the contrary positions to your position?
- A. I couldn't give you somebody by name. Also I probably couldn't tell you the actual names of the people we relied on.
 - Q. Okay.
- A. I only sort of can tell you the substantive research.
- Q. Okay. In preparing for this assignment in preparing report for this litigation, did you review any of the opposition research, that is the research that disagrees with you on the position of glass cliff phenomenon and perhaps other things that you're going to opine?
- A. I think that's what I just said. That, yeah, in developing the report and developing the expert opinion, I did a lot of research on all of the topics and all of the issues that seemed relevant to Dr. Watson's case including organizations in crisis and selected the research that I found most compelling, most credible, and most relevant. And so in that process there's a lot of other stuff that was read just clicking through

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1 general opinions, that is true. But I want to kind 2 of really pinpoint each specific opinion if we can. 3 And I heard a lot of things in your response, 4 Ms. Day, that we can -- we can, you know, try to, 5 you know, try to, you know, flush out a little bit more. You know, I heard the City was an 6 7 organization in crisis, systemic racism existed, 8 City's tolerance -- the City was tolerant of that 9 behavior. Those are your -- some of your opinions 10 certainly. Is that accurate? 11 A. Yes. Okay. What -- what -- you know, are your 12 Ο. 13 opinions, you know, based on Dr. Watson's, you know, 14 self-reporting to you of what went on? 15 My opinions are based on quite a few My -- so obviously, of course, the 16 17 conversation I had on early on with Dr. Watson, my 18 review of the various documents produced in discovery, I reviewed several of the depositions. 19 20 And then I have quite a good amount of experience in looking at how systemic racism shows up in various 21 context. Some of them are sort of executive. 22 23 of them are criminal justice, for example. But like 24 looking at how systemic racism shows up in systems

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and systems approach to that is something I do quite

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is it your opinion, Ms. Day, that Dr. Watson was the victim of a counterstereotype penalty?

- A. I think she experienced counterstereotype penalty in a variety of ways from a variety of people in her tenure at Henderson Police Department, yes.
 - Q. And what's your basis for that opinion?
- Even some of the ways people responded to Α. her, talked about her. You have somebody bringing, for example, clear best practice. There's a program that they had called Leads which is similar to a globally recognized police intervention called CompStat that I think was started with NYPD, and this is a data driven intervention that looks to actually reduce the amount of bias, nepotism, and favoritism that informs policing decision-making. You're looking at neighborhood-level, block-level data on crime and trying to unravel the way decisions are being made that may not be targeting that appropriately. And I've seen actually in CompStat meeting, I've seen police commissioners and deputy commissioners really target the ways that biases towards black women leadership might actually inform failures at crime prevention, failures at good policing. And similarly in this case, you

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1 know, you have Leads program coming in and this is a globally recognized best practice, hundreds are 2 3 paying a lot of money for it and there's resistance. 4 Dr. Watson is talking about the 5 corporatization of policing culture. Again, this is 6 considered to be an innovative, cutting-edge, modern-day reform, people are pushing back about 7 Professionalism, increasing professionalism 8 and education, there's pushback about that. She's 9 10 uninterested -- like the idea that she won't promote 11 somebody who's involved in a really serious excessive force claim or there was another person 12 who had a conviction for DUI who was sort of 13 uplifted under the prior leadership, and her kind of 14 15 de facto stance like no, the City, the policy 16 itself, I don't even have to go to best practice, the policing policy itself in Henderson says this is 17 18 somebody who should have been terminated, I'm not going to look at her as a candidate for a promotion. 19 20 That's just inside this policy itself. This became 21 a space of resistance and at times to delegitimized 22 her authority. 23 I mean, there's really quite of lot of examples. But even, you know, with Sergeant 24 25 Abernathy at some point he says, well, I was

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supporting her but then I decided she was doing the same old thing that Morris had done, and decided he no longer supported her. But his grounds for that had a lot to do with it seemed in his deposition not having a -- her not having gratitude and appreciation for the ways in which he was showing up or deferring to the ways in which he saw things or wanted things to proceed.

And so a lot of the resistance we see throughout from people both at very high levels and at the working level really reflect, this resistance really reflects the discomfort with her authoritativeness, her confidence, her really determined focused intention to sort of bring this policing organization into the 21st Century, into modern best practice. And the discomfort she triggers in that, we would call that counterstereotype penalty in some regards when we see a lot of evidence that they are not necessarily reacting to the propriety of the interventions, they're reacting to the perception that she's aggressive or abrasive or an angry black woman. These are all racial tropes we see invoked all the time, globally in fact. So maybe that's a good summary of counterstereotype penalty in this

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asking her to testify as to the ultimate issue of fact? I mean, if you want, I'll stipulate that we can do that but I'm not sure if that's what you're asking.

MR. GORDON: I'm asking what her opinions are.

BY MR. GORDON:

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- Q. And so what I'm hearing is that you do not and you cannot opine as to, to be clear, that Dr. Watson's termination was based on her race or gender, that's not your opinion?
- A. My opinion is that based on the information that I've received, assuming the credibility of -- assuming all sorts of things I'm not competent to actually assume, the credibility of certain witnesses, the -- the validity of certain issues of fact that have been presented in the case and in the discovery and in the depositions, like within the cabin of my competence I can -- my competency as an expert I can say based on the information I have, systemic racism and misogyny both informed her tenure and her termination.

That if what I've seen and what I've -- and if a jury came back and said, oh sure, everything Dominique has seen is 100 percent credible,

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everything in Dominique's report is 100 percent correct, then I think you do have that "because."

But until issues like credibility and outside facts and whatever else, I'm not sure I can make a universal "because" statement.

What I can say is that I have identified and reported on a good number of instances and examples of individual overt and covert systemic -individual and systemic racism both in the police department and at the city, that the City's failure to investigate or mitigate and the City's enthusiasm to investigate in certain cases evidences this as well. And that the termination of Dr. Watson, the letter was -- contained references to many of these things as bases for her termination. And many of these things when you dig down really reflect a pervasive culture of impunity, a systemic racism and gender discrimination and that sort of hostility and impunity I was talking about before. But to me but because you're asking it does sound like it's asking for the issue that's beyond the competence of an expert opinion but also universal in a way that I, of course, haven't had universal access in this matter.

MR. GORDON: Okay. Let me just show my

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1 necessarily in preparation, but my recollection is 2 that there was some discretion that the chief had 3 not just in terms of the practice but even in terms 4 of the policy. I want to get him out of that police 5 procedure that's being used in Henderson city. 6 There was some discretion that had always been there in this area that was foreclosed to Dr. Watson 7 8 during the course of her tenure. And that this bullet point saying that she needed to defer to the 9 10 city -- to work closely with human rights -- I'm 11 sorry, not human rights but human resources and with 12 the city's attorney's office on policy and 13 recruitment was a shift from long-standing policy 14 where, you know, the police chief typically has 15 really significant authority in part because the organizational culture is so specific and so strong. 16 So this language itself, right, doesn't 17 18 reflect bias necessarily but the underlying 19 motivations, the incidents that lead to it, and the 20 derogation from routine practice that it suggests as 21 I recall does offer a really interesting example of what we're talking about here. And I think I have a 22 23 paragraph about this, I don't know if I should look at it. 24

Q.

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Yeah, is the City entitled to shift as you

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worked extensively on HR issues.

- Q. I mean, you've testified you don't consider yourself a policing expert. You've testified that you have not worked directly in an HR role or decision.
- A. So let me tell you why, because policing is -- I'm sorry.
 - Q. I haven't finished the question.
 - A. Of course. Of course.
 - Q. I haven't finished the question.

And so, again, you've testified you don't consider yourself a policing expert, you have testified that you have not worked in an HR position, and yet you are making some broad conclusion that this paragraph which deals with an organization, a large organization, you know, and how certain promotional decisions should go -- through human resources is systemic racism. And that's what your testimony is I believe. And so unless you -- if I am misstating your testimony, feel free to say that but I believe that's what you testified to.

A. I think you are misunderstanding or maybe I should use believe it or not more words. I don't think you can be a real policing expert without

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1 having been a police officer. You can barely train 2 police without having been a police officer. 3 credibility and legitimacy of policing expertise 4 almost inevitably requires you to have worn a uniform at some point. And that's my experience all 5 6 over the world. I have done some training of police 7 in Iraq, in Southern Iraq, in Basra. I've done some 8 work with policing in Afghanistan, in the West Bank, in, obviously, in the U.S. And I understand quite a 9 10 lot about policing procedures and police 11 municipality relationships. And I worked quite a 12 lot on that because when you're looking at systemic 13 racism particularly in this country the history of 14 policing is directly implicated in really profound 15 ways. And so my work has had me looking very closely at policing in a variety of ways for 16 17 decades, but to call yourself a policing expert 18 without having worn the uniform I think is problematic and I think most police will call that 19 20 problematic. With that said, I work with policing 21 experts who have worn the uniform, I work on 22 23 policing issues. I worked heavily on even the reports I was telling you about from the United 24 25 Nations. And so my statements about it would be

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opinions are not reflected in this report.

Q. Okay. Well, let's start with what is reflected in your report and these six summary opinions here, these six paragraphs rather.

What method did you use to formulate or reach the opinions contained in this, these first six paragraphs?

- A. So I did what I would normally do in any kind of investigation, I did a tremendous amount of factfinding on the front end, I looked for an appropriate framework, in this case we looked heavily at scientific -- available scientific research, and then developed the analysis. I think you call this a qualitative, I don't want to say a mixed-method research because we did very, very little looking at anything quantitative, but I think we would say it is a qualitative, a qualitative analysis.
- Q. And has this method been tested that you utilized in this case to form these opinions?
- A. I mean, I do think this is pretty standard in qualitative interview-based research. And so like this is something I do in lots of context where I do these factfindings for United Nations. I was telling you this year we did Australia and the UK.

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authority of a police chief, but then also this perception that the city could and should limit her authority without confronting its own bias in the process. And those are some examples, there might be some more but certainly, yeah.

- Q. Okay. And you mentioned earlier that Sergeant Abernathy was president of the union. Are you aware then that Sergeant Abernathy was wearing two hats at the time of serving with the city as union president and then an officer?
 - A. Yes, of course.
- Q. Okay. And in recognizing that he was wearing two hats, did you ever look into why the city pulled or decided to reverse the 191A against him?
- A. I may have. I'm not -- I feel like there was a question about whether or not, I probably shouldn't be speculating, but there was a question about whether or not he was acting in his union capacity or policing capacity and he had some authority to do union work during like some policing computer terminals or like during the same period of time he might be also on duty as a policeman maybe before or after and so that had something to do with the decision.